

Quality People. Building Solutions.

As of May 18, 2011



Safe Harbor Statement



This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are based on the current plans and expectations of future events of Comfort Systems USA, Inc. and involve risks and uncertainties that could cause actual future activities and results of operations to be materially different from those set forth in the forward-looking statements. Important factors that could cause actual results to differ include, among others, the use of incorrect estimates for bidding a fixed-price contract, undertaking contractual commitments that exceed our labor resources, failing to perform contractual obligations efficiently enough to maintain profitability, national or regional weakness in construction activity and economic conditions, financial difficulties affecting projects, vendors, customers, or subcontractors, our backlog failing to translate into actual revenue or profits, difficulty in obtaining or increased costs associated with bonding and insurance, impairment to goodwill, errors in our percentage-of-completion method of accounting, the result of competition in our markets, our decentralized management structure, shortages of labor and specialty building materials, retention of key management, seasonal fluctuations in the demand for HVAC systems, the imposition of past and future liability from environmental, safety, and health regulations including the inherent risk associated with self-insurance, adverse litigation results and other risks detailed in our reports filed with the Securities and Exchange Commission. A further list and description of these risks, uncertainties and other factors are discussed under "Item 1A. Company Risk Factors in the Company's Annual Report on Form 10-K for the year ended December 31, 2010." These forward-looking statements speak only as of the date of this filing. Comfort Systems USA, Inc. expressly disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statement contained herein to reflect any change in our expectations with regard thereto or any change in events, developments, conditions or circumstances on which any such statement is based.



To be the nation's premier HVAC and mechanical systems installation and services provider.





To provide the best value HVAC and mechanical systems installation and service, principally in the mid-market commercial, industrial, and institutional sectors, while caring for our customers, employees and the environment and realizing superior returns for our stockholders.

Values

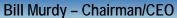


- Act with honesty and integrity.
- Show respect for all stakeholders.
- Exceed customer expectations.
- Seek "win-win" solutions.
- Demonstrate spirit, drive, and teamwork.
- Pursue innovation.
- Achieve premier safety performance.
- Commit to energy efficiency.
- Communicate openly....and often.
- Impact our communities positively.



Comfort Systems USA's TEAM





Experience Industry: 20 years CSUSA: 10 years Military: 10 years

Bill George - EVP & CFO

Experience

Industry: 13 years CSUSA: 13 years Legal: 6 years Brian Lane - President & COO

Experience

Industry: 26 years CSUSA: 7 years

Tom Tanner - SVP-Region 1

Experience Industry: 34 years CSUSA: 12 years Dean Tillison - SVP-Region 2

 $\underline{\text{Experience}}$

Industry: 37 years CSUSA: 13 years Chuck Diltz - SVP-Region 3

Experience

Industry: 26 years CSUSA: 7 years

Brewster Earle – VP-Energy Services

Experience

Industry: 29 years CSUSA: 8 years

Jeff Coleman - President-National Accounts

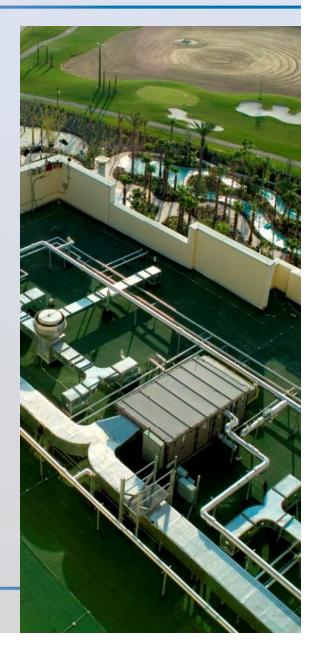
Experience

Industry: 26 years CSUSA: 2 years

Comfort Systems USA

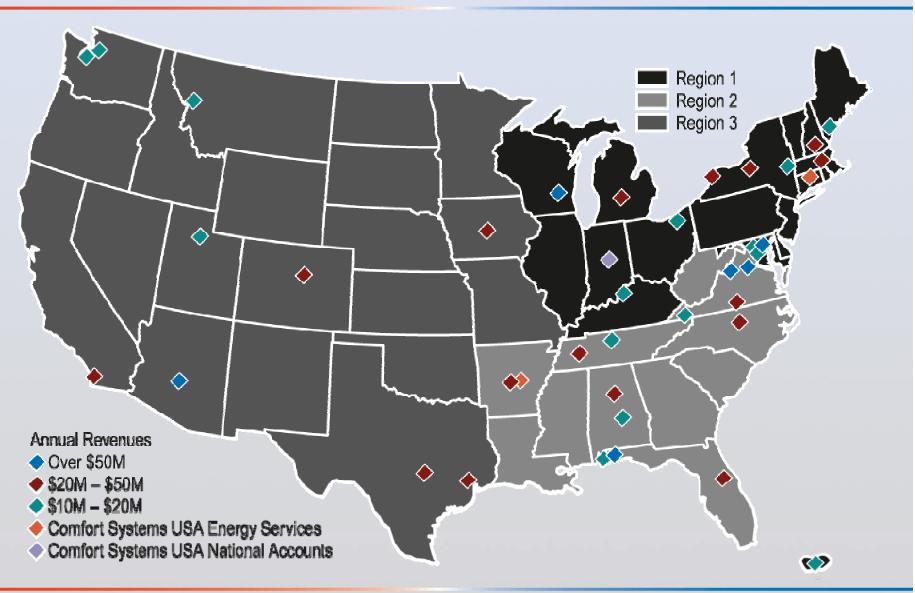


- National
- Commercial, Industrial, Institutional
- HVAC/Piping/Plumbing/Energy Efficiency
- Strong balance sheet
- 47% new construction; 53% service, repair, retrofit
- 2010 Full Year Revenues \$1.1 billion
- 2011 Run Rate \$1.2 billion



Comfort Today





Our Companies





















NORTH AMERICAN MECHANICAL INC 🥎





























What We Do

Commercial, Industrial, Institutional HVAC – A \$40B+ Industry



Drivers

- Building comfort a "necessity"
- Mechanical equipment requires service, repair, replacement
- Increasing technical content and building automation
- Energy efficiency and Indoor Air Quality (IAQ) emerging
- Outsourcing









Commercial HVAC

Applied Systems

Piping

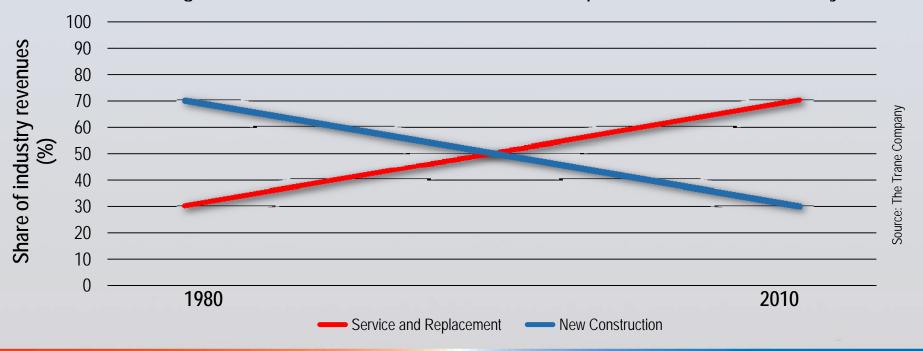
Energy Efficiency

Industry Trend Toward Service & Replacement

(Recurring Revenue)

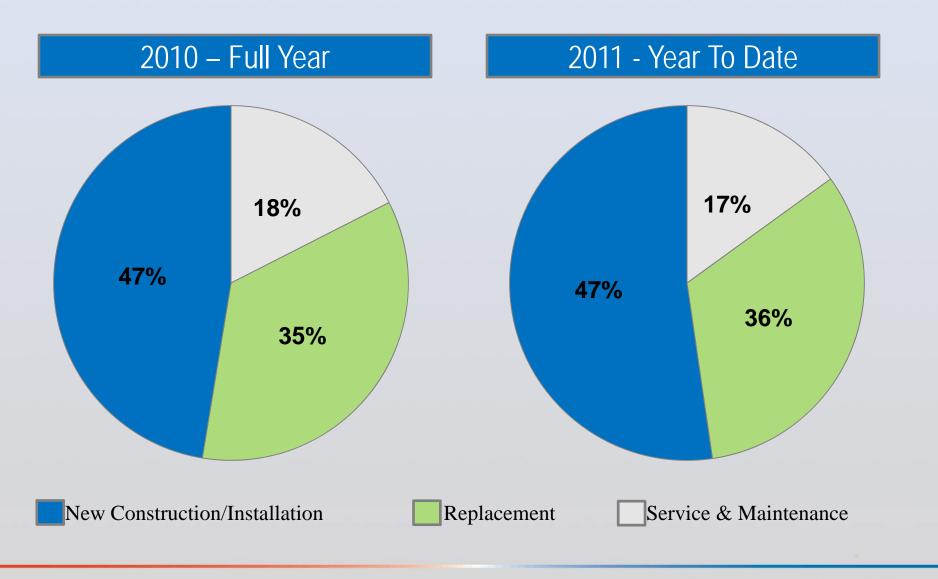


- 5.3 million commercial buildings
- Recurring service
- 20-year replacement cycle / retrofits for energy efficiency
- "Inventory" of future business
- OEMs note significant deferred maintenance and replacement over recent years



Revenues by Activity





Diverse Project Mix

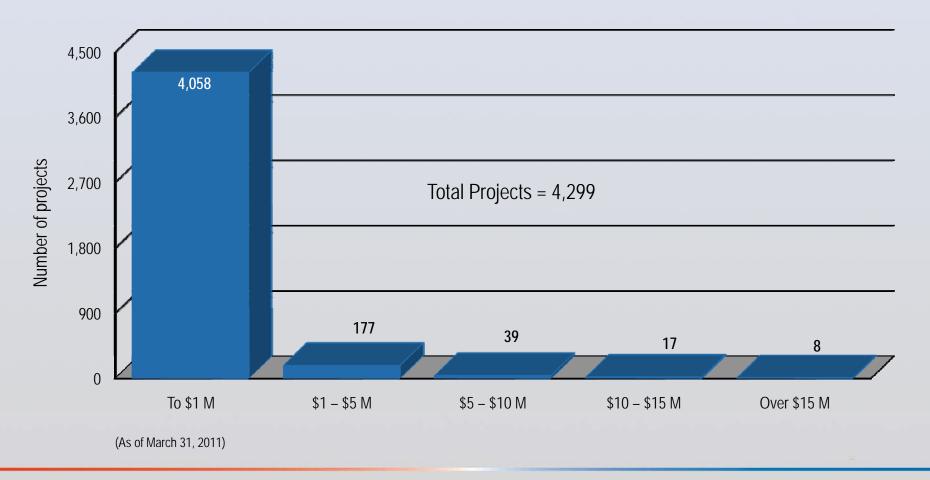


Average Project Size: \$435,000

Average Project Length: 6-9 months

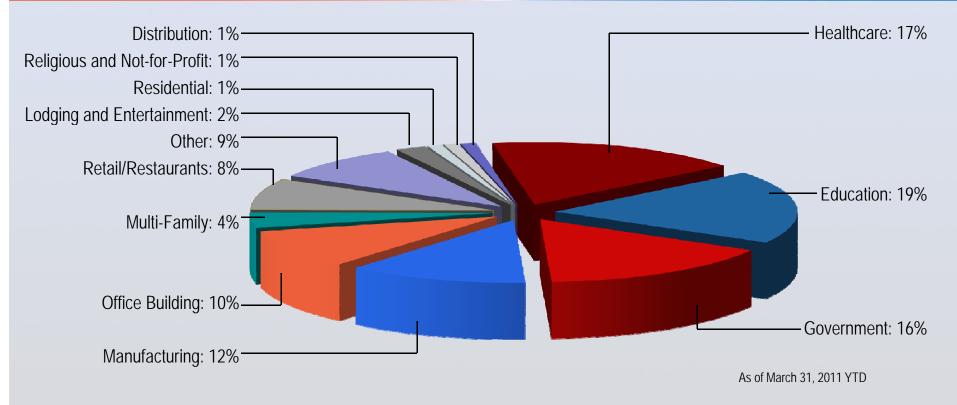
Value of Projects >\$1M: \$1,085.9 M

Value of Projects <\$1M: \$782.8 M



Diverse End-Use Base





Top 20 Customers

- Served by 16 different Comfort operating units
- Largest customer represents less than 2% of revenues

Diverse End-Use Base





Omni Orlando Resort at ChampionsGate Orlando, Florida



Iowa Renewal Energy Washington, Iowa



Arboretum Elementary School Waunakee, Wisconsin



University Hospital Little Rock, Arkansas

Competitive Advantages

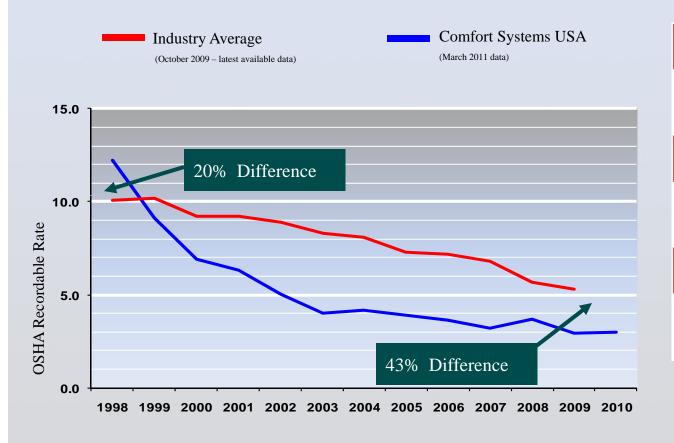


- High-quality operations
- Ability to leverage and proliferate technical expertise
- Ability to collaborate on large jobs and share labor
- Energy efficiency services
- National multi-location service capability
- Purchasing economics
- Balance sheet strength
- Bonding and insurance
- Strong safety record



Safety





Lost Time Injury Rate

<60% of industry average

OSHA Incident Rate

<43% of industry average

Training

97% completed

Source: Bureau of Labor Statistics, Standard Industry Classification (SIC)
Code 20 1710 – Specialty Trades Contractors – HVAC and Plumbing & North American Industry
Classification System (NAICS) Code 23822

Our safety record is no accident.

Key Financial Data – Income Statement

(\$ Thousands, except per share information) (Unaudited)



Three	Months	Ended
	March 21	

		IVIAIC		
	2011		2010	
Revenues	\$	282,059	\$	236,475
Cost of Services		247,850		196,967
Gross Profit		34,209		39,508
Selling, General and Administrative Expenses		42,622		37,409
Gain on Sale of Assets	** <u>*</u>	(85)		(5)
Operating Income (Loss)	\$	(8,328) -3.0%	\$	2,104 <i>0.9%</i>
Net Income (Loss) from Continuing Operations	\$	(5,170) -1.8%	\$	1,165 <i>0.5%</i>
Diluted Earnings (Loss) per Share from Continuing Operations	_\$_	(0.14)	\$	0.03
Adjusted EBITDA (1)	\$	(3,594) -1.3%	\$	5,735 2.4%

⁽¹⁾ See Slide 34 for GAAP Reconciliation to Adjusted EBITDA

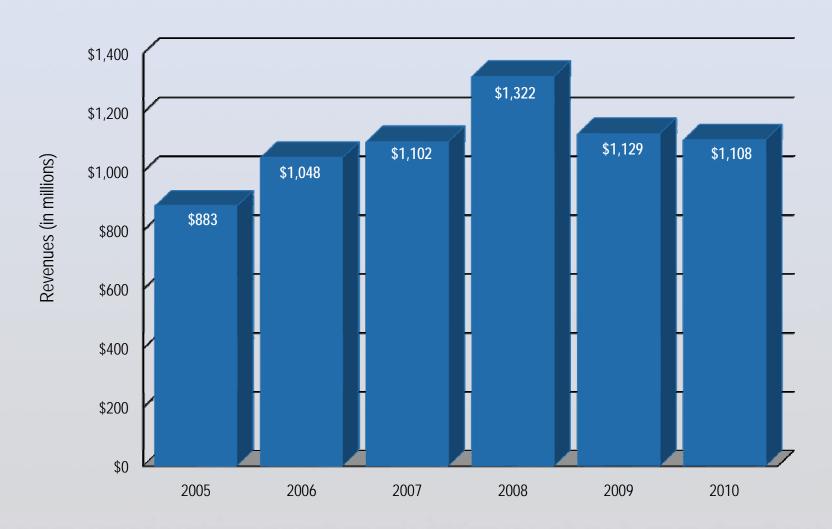
Key Financial Data – Balance Sheet (\$ Thousands)



	3/31/2011		12/31/2010	
Cash	\$	63,636	 \$	86,346
Working Capital	\$	126,668	\$	134,738
Goodwill	\$	149,090	\$	147,818
Identifiable Intangible Assets, Net	\$	39,088	\$	39,616
Total Debt	\$	29,936	\$	29,936
Equity	\$	307,067	\$	312,784

Revenues

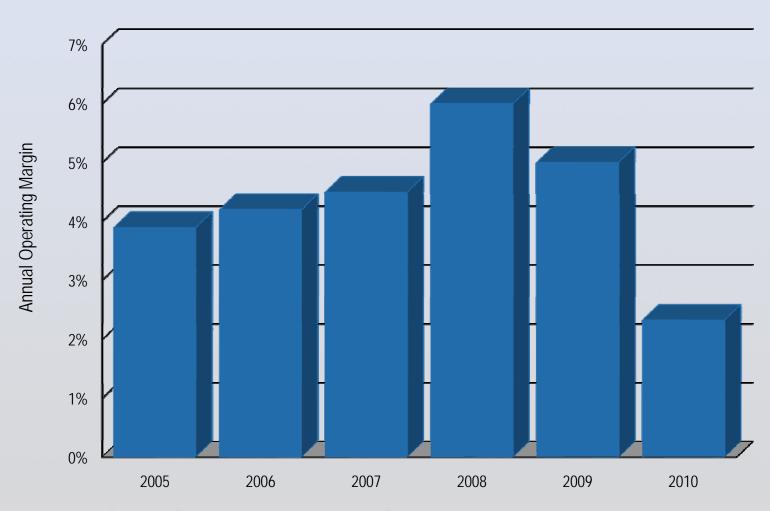




Note: Excludes all divested and discontinued operations

Operating Margins^(a)

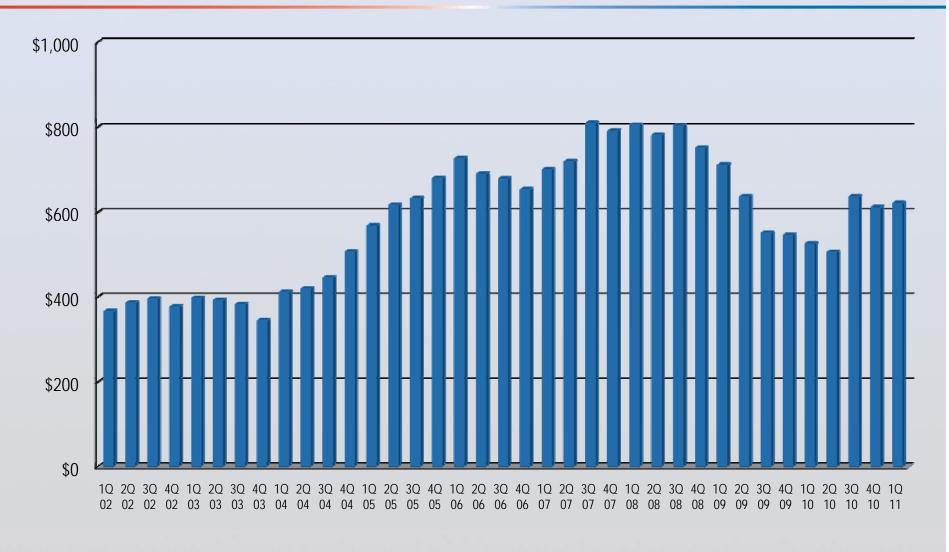




⁽a) This table includes non-GAAP financial information because the information provided excludes goodwill impairment charges of \$33.9 million for 2005 and \$5.7 million for 2010. No goodwill impairment charge was recorded for 2006, 2007, 2008 or 2009.

Backlog (in millions)

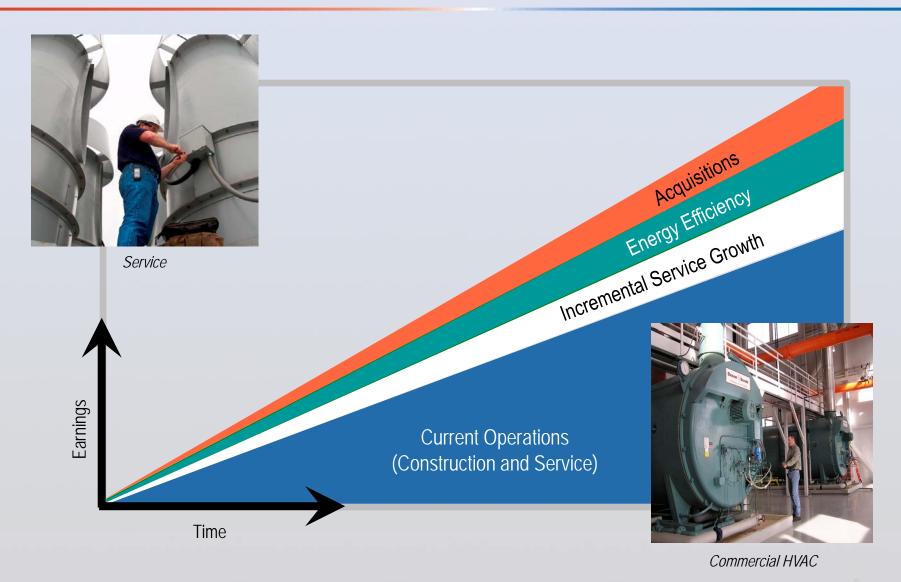




Note: Excludes all divested and discontinued operations

Profile for Growth





Operations



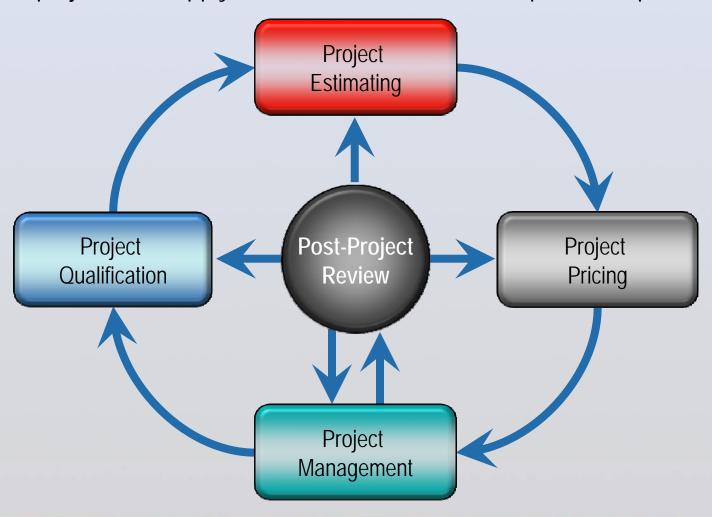
Increase Productivity

- Education
 - Leadership
 - Project Managers
 - Superintendents
 - Service Sales
 - Service Operations
 - Craft
 - Safety
- Best Practices
 - Project Management
 - Estimating
- Cooperation with suppliers
- Prefabrication
- New materials and methods





We review projects and apply what we have learned to improve our performance.





The only things that evolve by themselves in an organization are disorder, friction and malperformance.

Peter Drucker

Service



Increase Service*

- Grow maintenance base
- Education
 - Employees and Customers
- Higher margin opportunity
- Recurring revenue
- National accounts
- \$2.50+ of repair and replacement for every \$1.00 of maintenance
- Target retrofit projects
 - Energy Efficiency
 - Indoor Air Quality (IAQ)



^{*} Maintenance, service, repair, retrofit

National Account Customers























DAVID'S BRIDAL



























Energy Efficiency – Retrofitting HVAC



Green is Part of Our Business

- Energy costs drive need for efficiency.
- HVAC accounts for 30% 50% of electricity usage.
- Energy Star (Department of Energy/EPA) / LEED (USGBC)
- 2 4 year pay outs depending on electric rates, usage, age, incentives.



Use Our Energy to Save Yours! ™

Growth



- Internal
 - More of what we do best
 - Service
 - Energy efficiency
- Step-Out Growth
 - New locations for existing companies
 - Techs "on their own"
- Targeted acquisitions
 - Best HVAC-oriented mechanical in new area



The Ideal Acquisition Candidate



- \$20M+ in revenue
- Construction and service
- In a growing market in new area
- Company that has performed well in the past and has continuing demonstrable upside
- Organizational structure capable of sustaining/improving the company
- Ownership/management that wants to stay on to operate the company



Target Markets



- Boise, ID
- Charleston, SC
- Columbia/Florence, SC
- Dallas/Fort Worth, TX
- El Paso, TX
- Ft. Lauderdale, FL
- Greensboro, NC
- Jackson, MI

- Los Angeles, CA
- Omaha, NE
- Portland, OR
- San Antonio, TX
- Savannah, GA
- Spartanburg/Greenville, SC
- Tampa, FL

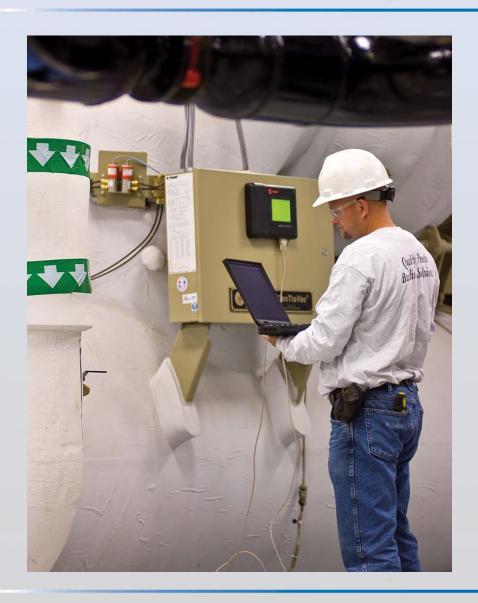
(Listed Alphabetically)

Outlook



Long-Term

- \$40B+ fragmented industry
- HVAC a basic necessity
- Commercial construction continuing
- Growing installed base for recurring maintenance, service, repair and retrofit
- Scale opportunities service, purchasing, prefab, bonding, best practices
- Diverse customer base and geography
- Energy efficiency and Indoor Air Quality
- Financially and operationally sound continuing to grow organically and by acquisition



What We Do











Appendix I – GAAP Reconciliation To Adjusted EBITDA (in thousands) (Unaudited)



Three Months Ended March 31.

	2011		2010	
Net Income (Loss)	\$ (5,170)	\$	1,927	
Discontinued Operation	-		(762)	
Income Taxes	(3,699)		730	
Other (Income) Expense, net	80		(12)	
Interest Expense, net	461		221	
Gain on Sale of Assets	(85)		(5)	
Depreciation and Amortization	 4,819	<u> </u>	3,636	
Adjusted EBITDA	\$ (3,594)	\$	5,735	

Note 1: We define adjusted earnings before interest, taxes, depreciation and amortization ("Adjusted EBITDA") as net income (loss), excluding discontinued operation, income taxes, other (income) expense, net, interest expense, net, gain on sale of assets, and depreciation and amortization. Other companies may define Adjusted EBITDA differently. Adjusted EBITDA is presented because it is a financial measure that is frequently requested by third parties. However, Adjusted EBITDA is not considered under generally accepted accounting principles as a primary measure of an entity's financial results, and accordingly, Adjusted EBITDA should not be considered an alternative to operating income (loss), net income (loss), or cash flows as determined under generally accepted accounting principles and as reported by us.



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