UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) October 27, 2021

Comfort Systems USA, Inc.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction

of incorporation)

1-13011 (Commission File Number) **76-0526487** (IRS Employer Identification No.)

675 Bering Drive, Suite 400 Houston, Texas

(Address of principal executive offices)

77**057** (Zip Code)

Registrant's telephone number, including area code (713) 830-9600

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered				
Common Stock, \$0.01 par value	FIX	New York Stock Exchange				

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

ITEM 2.02 Results of Operations and Financial Condition

Attached and incorporated herein by reference as Exhibit 99.1 is a copy of a press release of Comfort Systems USA, Inc. (the "Company") dated October 27, 2021 reporting the Company's financial results for the third quarter of 2021.

The above information and attached press release are being furnished pursuant to Item 2.02 of Form 8-K and General Instruction B.2 thereunder. The information included herein and in the attached press release shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended.

ITEM 8.01 Other Events

Attached and incorporated herein by reference as Exhibit 99.2 is a copy of a press release of the Company dated October 27, 2021 reporting the Company's declaration of a quarterly dividend on the Company's common stock to stockholders of record as of the close of business on the record date, November 12, 2021.

ITEM 9.01 Financial Statements and Exhibits

(d) The following Exhibits are included herein:

Exhibit 99.1 Press Release of Comfort Systems USA, Inc. dated October 27, 2021 reporting the Company's financial results for the third quarter of 2021.

Exhibit 99.2 Press Release of Comfort Systems USA, Inc. dated October 27, 2021 reporting the Company's declaration of a quarterly dividend on the Company's common stock to stockholders of record as of the close of business on the record date, November 12, 2021.

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EXHIBIT INDEX

Exhibit Title or Description
Press Release of Comfort Systems USA, Inc. dated October 27, 2021 reporting the Company's financial results for the third quarter of 2021.
Press Release of Comfort Systems USA, Inc. dated October 27, 2021 reporting the Company's declaration of a quarterly dividend on the Company's common stock to stockholders of record as of the close of business on the record date, November 12, 2021.
Cover Page Interactive Data File (the cover page XBRL tags are embedded within the Inline XBRL document).
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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

COMFORT SYSTEMS USA, INC.

By: /s/ Laura F. Howell

Laura F. Howell, Vice President and General Counsel

Date: October 27, 2021

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CONTACT: Julie Shaeff, Chief Accounting Officer ir@comfortsystemsusa.com; 713-830-9687 675 Bering Drive, Suite 400 Houston, Texas 77057 713-830-9600

FOR IMMEDIATE RELEASE

COMFORT SYSTEMS USA REPORTS THIRD QUARTER 2021 RESULTS

- Reports Strong Growth, Earnings, Backlog and Cash Flow -

Houston, TX — October 27, 2021 — Comfort Systems USA, Inc. (NYSE: FIX) today reported results for the quarter ended September 30, 2021.

For the quarter ended September 30, 2021, net income was \$46.3 million, or \$1.27 per diluted share, as compared to \$50.1 million, or \$1.36 per diluted share, for the quarter ended September 30, 2020. Earnings per diluted share for the third quarter of 2020 included a \$0.17 benefit from a discrete tax item. Revenue for the third quarter of 2021 was \$833.9 million compared to \$714.1 million in 2020. The Company reported operating cash flow of \$42.6 million in the current quarter compared to \$52.6 million in 2020.

Backlog as of September 30, 2021 was \$1.94 billion as compared to \$1.84 billion as of June 30, 2021 and \$1.43 billion as of September 30, 2020. On a same-store basis, backlog increased from \$1.43 billion as of September 30, 2020 to \$1.70 billion as of September 30, 2021.

Brian Lane, Comfort Systems USA's President and Chief Executive Officer, said, "Our strong third quarter results demonstrate the formidable commitment and resilience of our excellent workforce as they face continuing challenges. Earnings, cash flow and growth all exceeded our high expectations. Backlog showed strong increases since last year, and even increased sequentially, which is an especially positive sign in the third quarter when we traditionally burn backlog."

The Company reported net income of \$105.8 million, or \$2.90 per diluted share, for the nine months ended September 30, 2021, as compared to \$107.3 million, or \$2.92 per diluted share, in 2020. The Company also reported revenue of \$2.22 billion for the nine months ended September 30, 2021, as compared to \$2.16 billion in 2020. Operating cash flow for the nine months ended September 30, 2021 was \$152.7 million, as compared to \$216.4 million in 2020.

Mr. Lane concluded, "We are increasingly benefiting from substantial ongoing investments in training, productivity, and technology, and in adding extraordinary new partner companies. In recent years we completed a series of transformative acquisitions that have built upon our unbroken history of profitability and cash flow. These acquisitions have increased our scale, expanded our recurring service revenue, and vastly increased our expertise in complex markets including industrial, technology and life sciences. Each investment strengthens and expands our invaluable and unmatched nationwide community of skilled workers. We are deeply grateful to our employees across the United States, and we are committed to continue providing our workers, and thus our customers, with unmatched resources, opportunities and support."

The Company will host a webcast and conference call to discuss its financial results and position on Thursday, October 28, 2021 at 10:30 a.m. Central Time. The call-in number for this conference call is 1-877-319-0032, and the passcode is 2065468. The call and the slide presentation to accompany the remarks can be accessed on the Company's website at *www.comfortsystemsusa.com* under the Investor tab. A replay of the entire call will be available on the Company's website on the next business day following the call.

Comfort Systems USA[®] is a leading provider of commercial, industrial and institutional heating, ventilation, air conditioning and electrical contracting services, with 152 locations in 120 cities around the nation. For more information, visit the Company's website at *www.comfortsystemsusa.com*.

Certain statements and information in this press release may constitute forward-looking statements regarding our future business expectations, which are subject to applicable securities laws and regulations. The words "believe," "expect," "anticipate," "plan," "intend," "foresee," "should," "would," "could," or other similar expressions are intended to identify forward-looking statements, which are generally not historic in nature. These forward-looking statements are based on the current expectations and beliefs of Comfort Systems USA, Inc. and its subsidiaries (collectively, the "Company") concerning future developments and their effect on the Company. While the Company's management believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting the Company will be those that it anticipates, and the Company's actual results of operations, financial condition and liquidity, and the development of the industry in which the Company operates, may differ materially from those made in or suggested by the forward-looking statements contained in this press release. In addition, even if our results of operations, financial condition and liquidity, and the development of the industry in which we operate, are consistent with the forward-looking statements contained in this press release, those results or developments may not be indicative of our results or developments in subsequent periods. All comments concerning the Company's expectations for future revenue and operating results are based on the Company's forecasts for its existing operations and do not include the potential impact of any future acquisitions. The Company's forward-looking statements involve significant risks and uncertainties (some of which are beyond the Company's control) and assumptions that could cause actual future results to differ materially from the Company's historical experience and its present expectations or projections. Important factors that could cause actual results to differ materially from those in the forward-looking statements include, but are not limited to: the use of incorrect estimates for bidding a fixed-price contract; undertaking contractual commitments that exceed the Company's labor resources; failing to perform contractual obligations efficiently enough to maintain profitability; national or regional weakness in construction activity and economic conditions; the Company's business being negatively affected by health crises or outbreaks of disease, such as epidemics or pandemics; financial difficulties affecting projects, vendors, customers, or subcontractors; the Company's backlog failing to translate into actual revenue or profits; failure of third party subcontractors and suppliers to complete work as anticipated; difficulty in obtaining or increased costs associated with bonding and insurance; impairment to goodwill; errors in the Company's percentage-of-completion method of accounting; the result of competition in the Company's markets; the Company's decentralized management structure; material failure to comply with varying state and local laws, regulations or requirements; debarment from bidding on or performing government contracts; shortages of labor and specialty building materials or material increases to the cost thereof; retention of key management; seasonal fluctuations in the demand for mechanical and electrical systems; the imposition of past and future liability from environmental, safety, and health regulations including the inherent risk associated with self-insurance; adverse litigation results; an increase in our effective tax rate; a material information technology failure or a material cyber security breach; risks associated with acquisitions; our ability to manage growth and geographically-dispersed operations; our ability to obtain financing on acceptable terms; and other risks detailed in our reports filed with the Securities and Exchange Commission (the "SEC").

For additional information regarding known material factors that could cause the Company's results to differ from its projected results, please see its filings with the SEC, including its Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, and Current Reports on Form 8-K.

Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date hereof. The Company undertakes no obligation to publicly update or revise any forward-looking statements after the date they are made, whether as a result of new information, future events, or otherwise.

- Financial tables follow -

Comfort Systems USA, Inc. Consolidated Statements of Operations (In Thousands, Except per Share Amounts)

	Three Months Ended September 30, (Unaudited)			Nine Months Ended September 30, (Unaudited)				
	2021	%	2020	%	2021	%	2020	%
Revenue	\$ 833,896	100.0 %	\$ 714,099	100.0 %	\$ 2,217,552	100.0 %	\$ 2,157,698	100.0 %
Cost of services	674,684	80.9 %	566,903	79.4 %	1,808,416	81.6 %	1,747,714	81.0 %
Gross profit	159,212	19.1 %	147,196	20.6 %	409,136	18.4 %	409,984	19.0 %
SG&A	95,287	11.4 %	90,888	12.7 %	271,050	12.2 %	268,857	12.5 %
Gain on sale of assets	(180)		(377)	(0.1)%	(1,021)		(1,243)	(0.1)%
Operating income	64,105	7.7 %	56,685	7.9 %	139,107	6.3 %	142,370	6.6 %
Interest expense, net	(1,585)	(0.2)%	(1,726)	(0.2)%	(4,436)	(0.2)%	(6,805)	(0.3)%
Changes in the fair value of contingent earn-out								
obligations	(1,244)	(0.1)%	3,423	0.5 %	4,523	0.2 %	1,824	0.1 %
Other income (expense)	20	—	(15)	—	112	—	10	—
Income before income								
taxes	61,296	7.4 %	58,367	8.2 %	139,306	6.3 %	137,399	6.4 %
Provision for income taxes	14,999		8,279		33,553		30,100	
Net income	\$ 46,297	5.6 %	\$ 50,088	7.0 %	\$ 105,753	4.8 %	\$ 107,299	5.0 %
Income per share								
Basic	\$ 1.28		\$ 1.37		\$ 2.91		\$ 2.93	
Diluted	\$ 1.27		\$ 1.36		\$ 2.90		\$ 2.92	
Shares used in computing income per share:								
Basic	36,296		36,557		36,328		36,604	
Diluted	36,434		36,750		36,500		36,797	
Dividends per share	\$ 0.120		\$ 0.105		\$ 0.350		\$ 0.315	

Supplemental Non-GAAP Information — Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization ("Adjusted EBITDA") — (Unaudited) (In Thousands)

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2021	%	2020	%	2021	% 2020	%	
Net income	\$ 46,297		\$ 50,088		\$ 105,753	\$ 107,299		
Provision for income taxes	14,999		8,279		33,553	30,100		
Other expense (income), net	(20)		15		(112)	(10)		
Changes in the fair value of contingent								
earn-out obligations	1,244		(3,423)		(4,523)	(1,824)		
Interest expense, net	1,585		1,726		4,436	6,805		
Gain on sale of assets	(180)		(377)		(1,021)	(1,243)		
Depreciation and amortization	18,326		15,350		50,000	46,124		
Adjusted EBITDA	\$ 82,251	9.9 %	\$ 71,658	10.0 %	\$ 188,086	8.5 % \$ 187,251	8.7 %	

Note: The Company defines adjusted earnings before interest, taxes, depreciation and amortization ("Adjusted EBITDA") as net income, provision for income taxes, other expense (income), net, changes in the fair value of contingent earn-out obligations, interest expense, net, gain on sale of assets, goodwill impairment and depreciation and amortization. Other companies may define Adjusted EBITDA differently. Adjusted EBITDA is presented because it is a financial measure that is frequently requested by third parties. However, Adjusted EBITDA is not considered under generally accepted accounting principles as a primary measure of an entity's financial results, and accordingly, Adjusted EBITDA should not be considered an alternative to operating income, net income, or cash flows as determined under generally accepted accounting principles and as reported by the Company.

Comfort Systems USA, Inc. Condensed Consolidated Balance Sheets (In Thousands)

	 September 30, 2021 (Unaudited)		ecember 31, 2020
Cash and cash equivalents	\$ 67,721	\$	54,896
Billed accounts receivable, net	700,629		619,544
Unbilled accounts receivable, net	59,473		45,596
Costs and estimated earnings in excess of billings, net	14,972		18,622
Other current assets, net	 61,916		73,194
Total current assets	904,711		811,852
Property and equipment, net	115,538		117,206
Goodwill	526,964		464,392
Identifiable intangible assets, net	268,099		231,807
Other noncurrent assets	136,022		132,098
Total assets	\$ 1,951,334	\$	1,757,355
Current maturities of long-term debt	\$ 5,958	\$	_
Accounts payable	236,387		204,145
Billings in excess of costs and estimated earnings	244,578		226,237
Other current liabilities	255,339		262,522
Total current liabilities	 742,262		692,904
Long-term debt, net	266,772		235,733
Other long-term liabilities	170,511		132,289
Total liabilities	1,179,545		1,060,926
Total stockholders' equity	 771,789		696,429
Total liabilities and stockholders' equity	\$ 1,951,334	\$	1,757,355

Selected Cash Flow Data (Unaudited) (In Thousands)

		nths Ended Iber 30,	Nine Months Ended September 30,		
	2021	2020	2021	2020	
Cash provided by (used in):					
Operating activities	\$ 42,585	\$ 52,614	\$ 152,654	\$ 216,400	
Investing activities	\$ (98,631)	\$ (15,355)	\$ (119,605)	\$ (130,514)	
Financing activities	\$ 70,108	\$ (19,972)	\$ (20,224)	\$ (66,134)	
Free cash flow:					
Cash from operating activities	\$ 42,585	\$ 52,614	\$ 152,654	\$ 216,400	
Purchases of property and equipment	(5,102)	(4,920)	(15,864)	(19,459)	
Proceeds from sales of property and					
equipment	272	512	1,802	1,890	
Free cash flow	\$ 37,755	\$ 48,206	\$ 138,592	\$ 198,831	

Note: Free cash flow is defined as cash flow from operating activities less customary capital expenditures, plus the proceeds from asset sales. Other companies may define free cash flow differently. Free cash flow is presented because it is a financial measure that is frequently requested by third parties. However, free cash flow is not considered under generally accepted accounting principles as a primary measure of an entity's financial results, and accordingly, free cash flow should not be considered an alternative to operating income, net income, or cash flows as determined under generally accepted accounting principles and as reported by the Company.



CONTACT: Julie Shaeff, Chief Accounting Officer ir@comfortsystemsusa.com; 713-830-9687 675 Bering Drive, Suite 400 Houston, Texas 77057 713-830-9600

FOR IMMEDIATE RELEASE

COMFORT SYSTEMS USA INCREASES QUARTERLY DIVIDEND

Houston, TX — October 27, 2021 — Comfort Systems USA, Inc. (NYSE: FIX), a leading provider of commercial, industrial and institutional heating, ventilation, air conditioning and electrical contracting services, today announced that its board of directors declared a quarterly dividend of \$0.13 per share, which is a \$0.01 increase from the Company's most recent dividend, on Comfort Systems USA, Inc. common stock. The dividend is payable on November 23, 2021 to stockholders of record at the close of business on November 12, 2021.

Comfort Systems USA[®] is a premier provider of business solutions addressing workplace comfort, with 152 locations in 120 cities around the nation. For more information, visit the Company's website at *www.comfortsystemsusa.com*.