



# Comfort Systems USA

(NYSE: FIX)

September 2, 2014



# Disclosures

## Safe Harbor

Certain statements and information in this presentation may constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. The words “believe,” “expect,” “anticipate,” “plan,” “intend,” “foresee,” “should,” “would,” “could,” or other similar expressions are intended to identify forward-looking statements, which are generally not historic in nature. These forward-looking statements are based on the current expectations and beliefs of Comfort Systems USA, Inc. and its subsidiaries (collectively, the “Company”) concerning future developments and their effect on the Company. While the Company’s management believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting the Company will be those that it anticipates. All comments concerning the Company’s expectations for future revenues and operating results are based on the Company’s forecasts for its existing operations and do not include the potential impact of any future acquisitions. The Company’s forward-looking statements involve significant risks and uncertainties (some of which are beyond the Company’s control) and assumptions that could cause actual future results to differ materially from the Company’s historical experience and its present expectations or projections.

Important factors that could cause actual results to differ materially from those in the forward-looking statements include, but are not limited to: the use of incorrect estimates for bidding a fixed-price contract; undertaking contractual commitments that exceed the Company’s labor resources; failing to perform contractual obligations efficiently enough to maintain profitability; national or regional weakness in construction activity and economic conditions; financial difficulties affecting projects, vendors, customers, or subcontractors; the Company’s backlog failing to translate into actual revenue or profits; failure of third party subcontractors and suppliers to complete work as anticipated; difficulty in obtaining or increased costs associated with bonding and insurance; impairment to goodwill; errors in the Company’s percentage-of-completion method of accounting; the result of competition in the Company’s markets; the Company’s decentralized management structure; material failure to comply with varying state and local laws, regulations or requirements; debarment from bidding on or performing government contracts; shortages of labor and specialty building materials; retention of key management; seasonal fluctuations in the demand for HVAC systems; the imposition of past and future liability from environmental, safety, and health regulations including the inherent risk associated with self-insurance; adverse litigation results; an increase in our effective tax rate; a cyber security breach; and other risks detailed in our reports filed with the Securities and Exchange Commission.

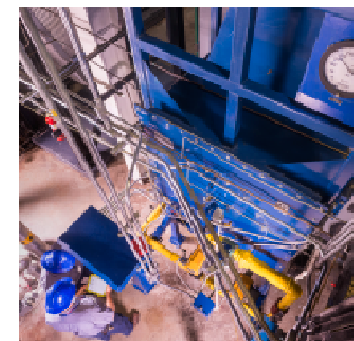
For additional information regarding known material factors that could cause the Company’s results to differ from its projected results, please see its filings with the SEC, including its Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, and Current Reports on Form 8-K. Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date hereof. The Company undertakes no obligation to publicly update or revise any forward-looking statements after the date they are made, whether as a result of new information, future events, or otherwise.

## Non-GAAP Measures

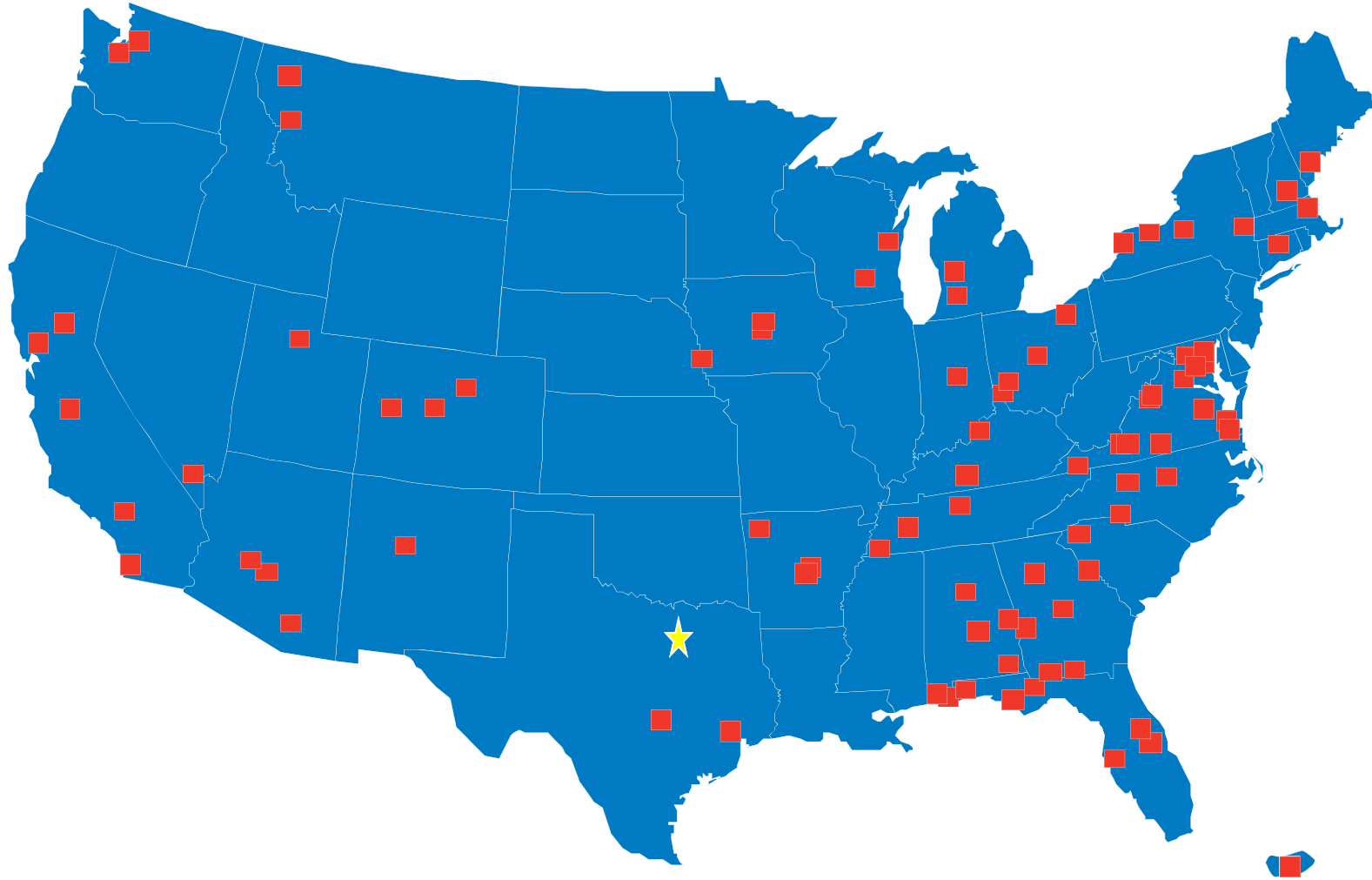
Certain measures in this presentation are not measures calculated in accordance with generally accepted accounting principles (GAAP). They should not be considered a replacement for GAAP results. Non-GAAP financial measures appearing in these slides are identified in the footnote. See the Appendices for a reconciliation of these non-GAAP measures to the most comparable GAAP financial measures.

# Comfort Systems USA Overview

- Leading mid-market HVAC and mechanical systems installation and service provider
- Focused on commercial, industrial, and institutional HVAC markets
- \$1.4B yearly revenue
- 7,000+ employees
- 37 operating companies
- Balanced construction & service portfolio



# Broad Nationwide Footprint



37 companies | 90 locations in 81 cities | 7,000+ employees

★ *New location*

## Areas of Strength



- Long-term local relationships
- Collaboration
- Safety excellence
- Purchasing economics
- National service capability
- Bonding and insurance
- Balance sheet strength

# Our Customers



*Omni Orlando Resort at ChampionsGate  
Orlando, Florida*



*Navy Federal Credit Union  
Pensacola, Florida*

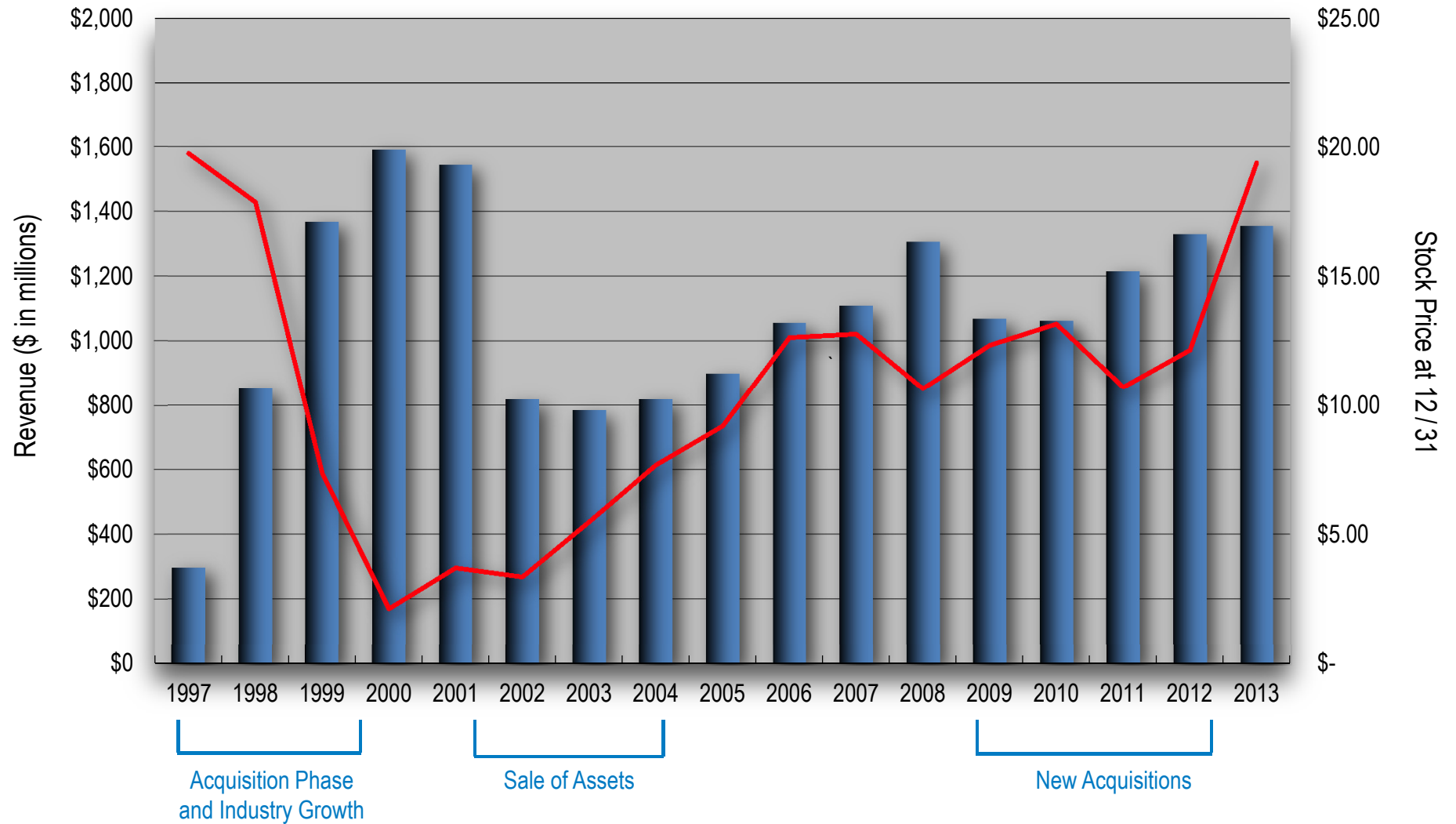


*MedImmune FMC Expansion  
Frederick, Maryland*



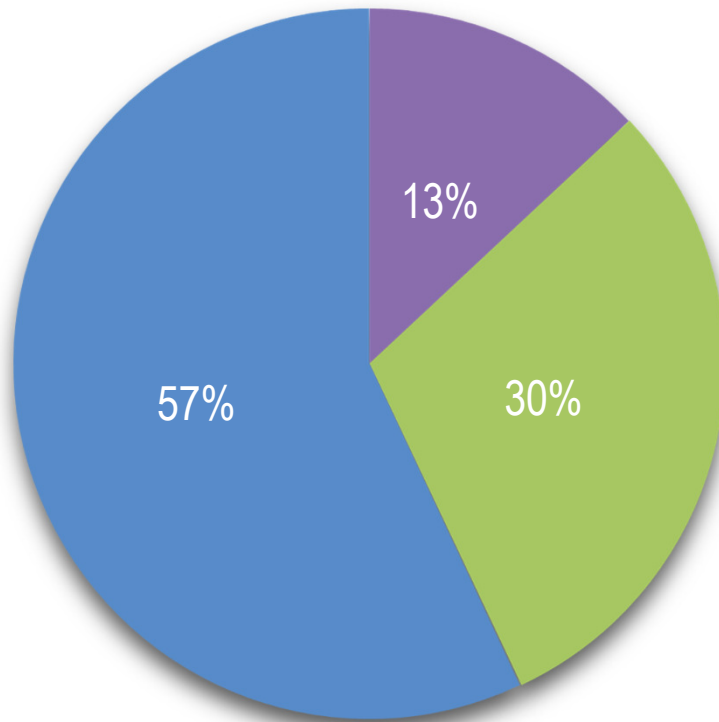
*University Hospital  
Little Rock, Arkansas*

# Revenue/Stock Price History

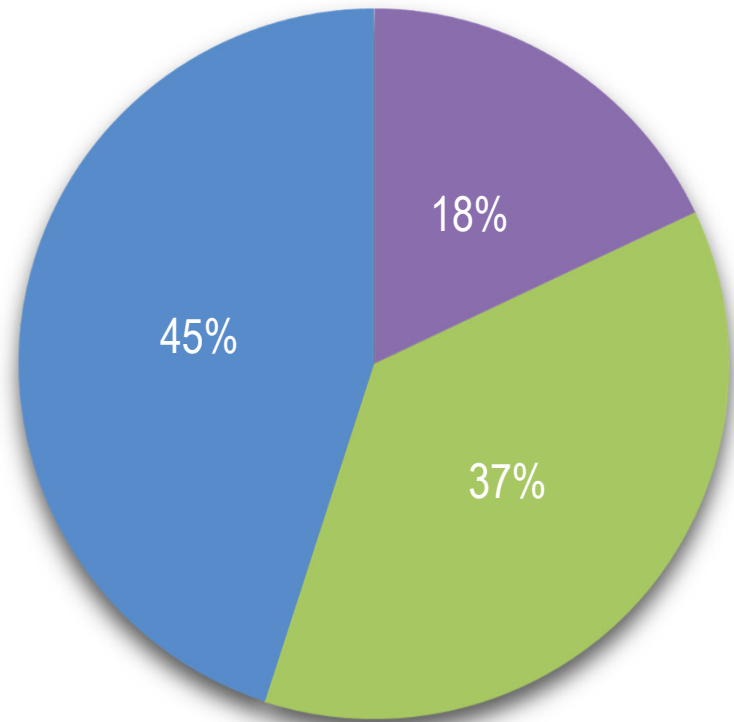


# Revenue by Activity

2008



2014 YTD



■ New Construction/Installation

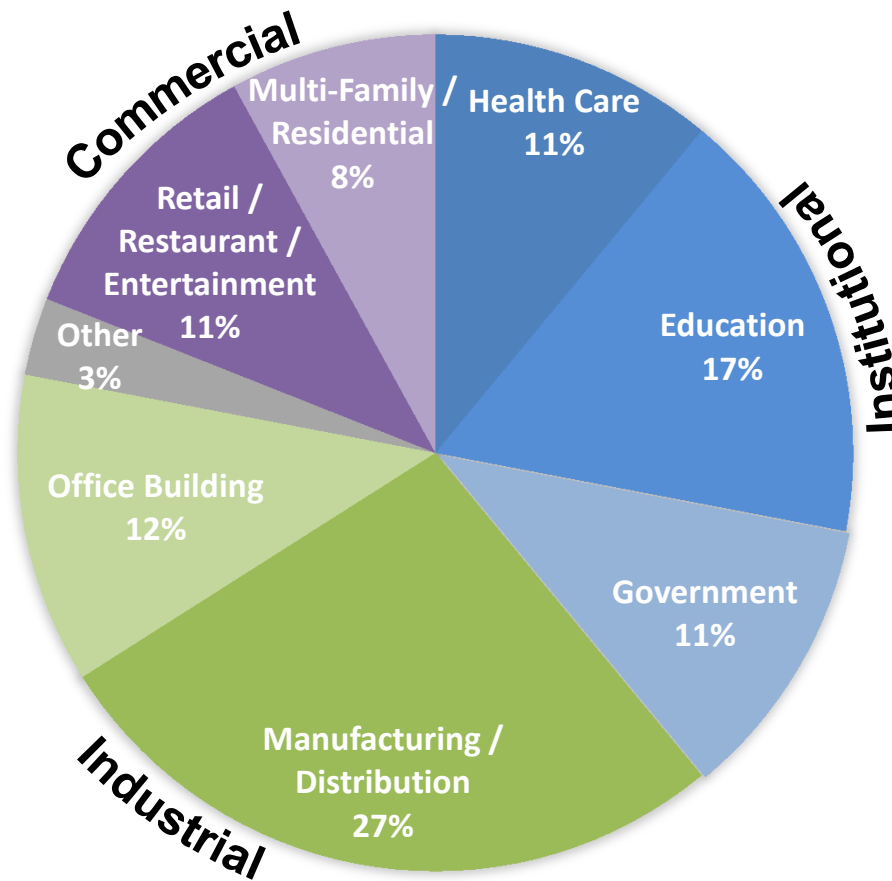
■ Replacement

■ Service & Maintenance



# Revenue by Sector

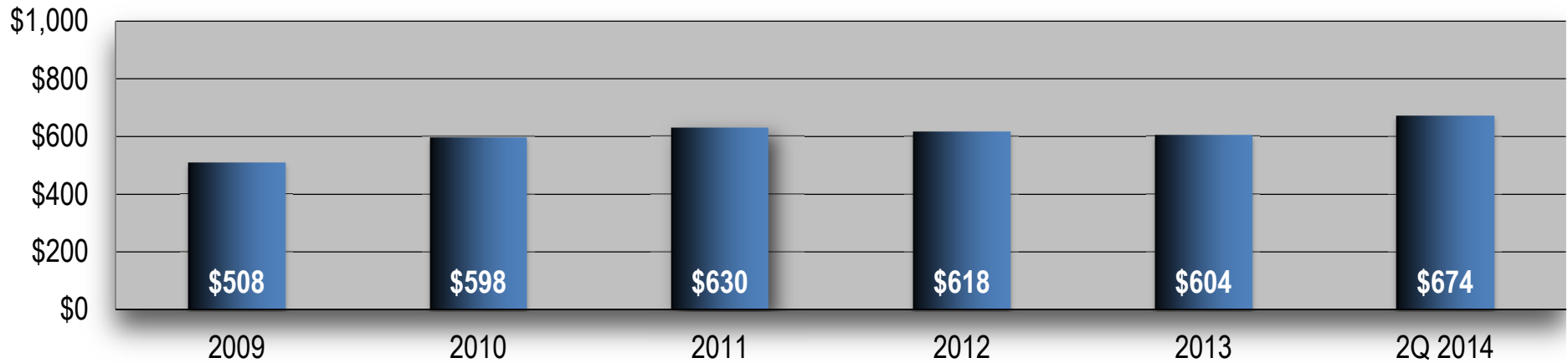
June 2014 YTD Revenue



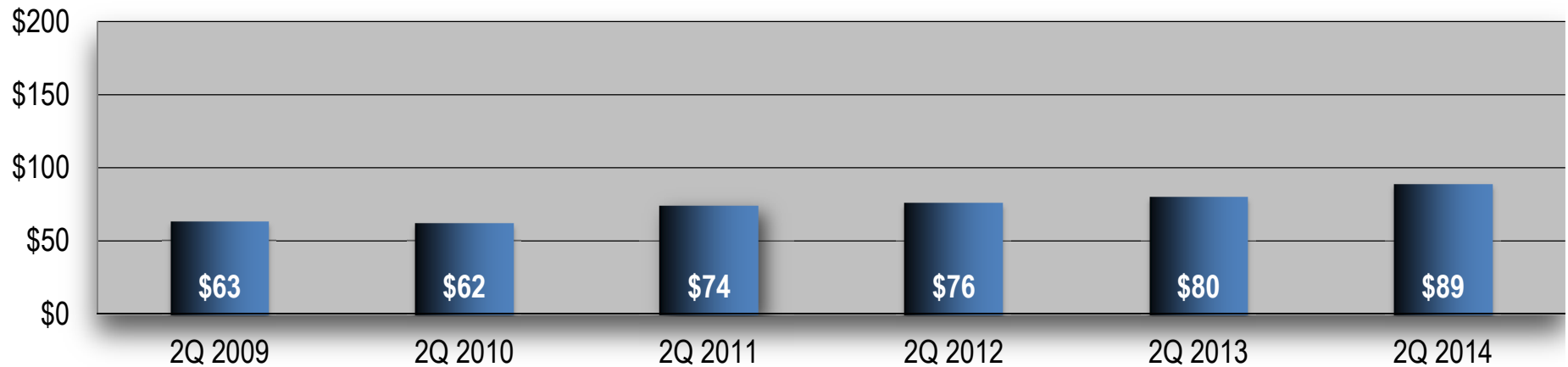
# Book of Business

(\$ in millions)

## Construction Backlog

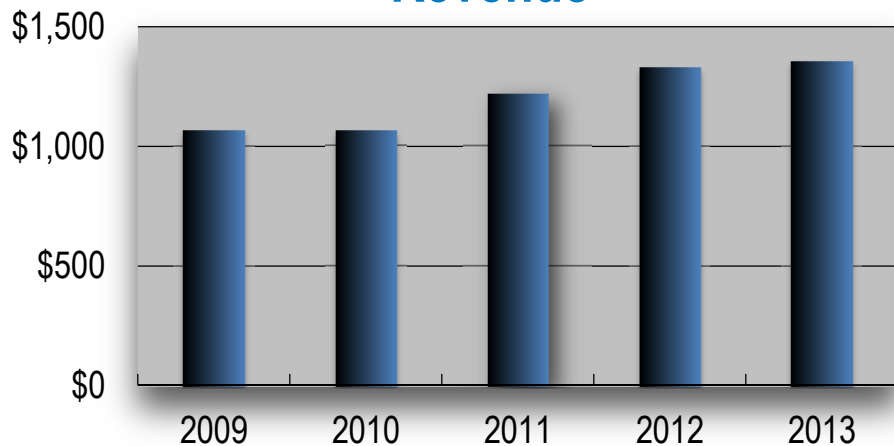


## Service Maintenance Base

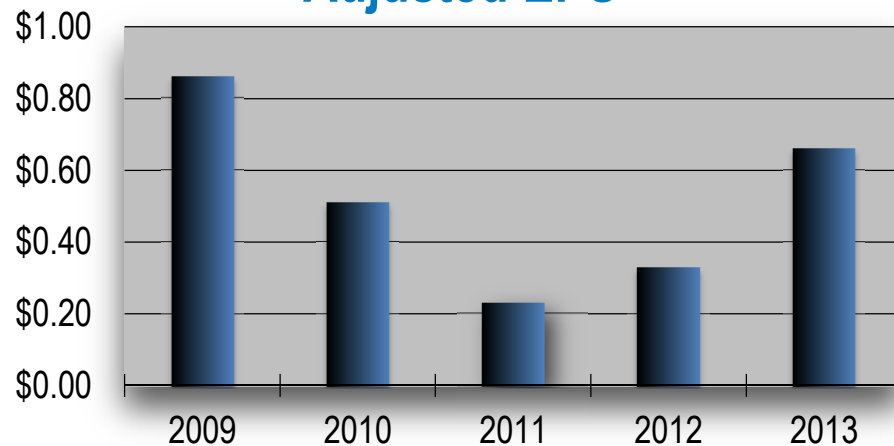


# Historical Financial Summary (\$ in millions, except per share information)

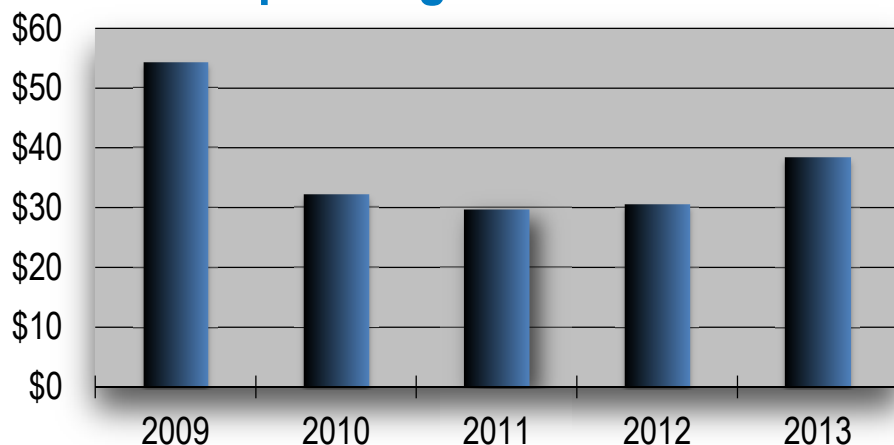
## Revenue



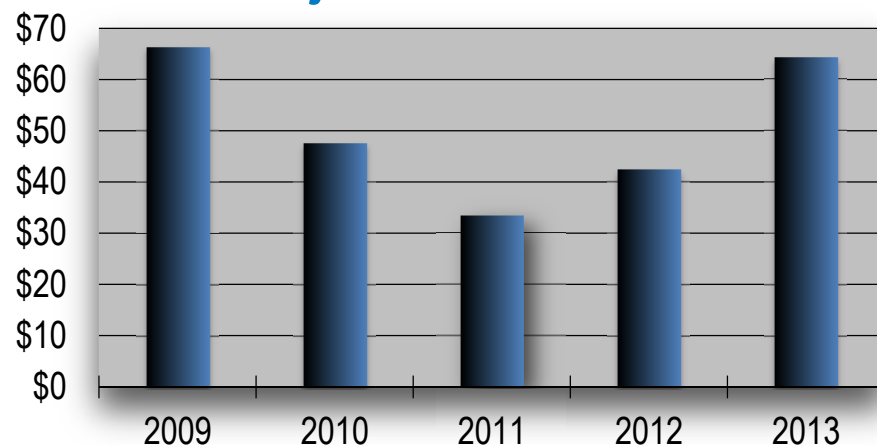
## Adjusted EPS <sup>(1)</sup>



## Operating Cash Flow



## Adjusted EBITDA <sup>(2)</sup>

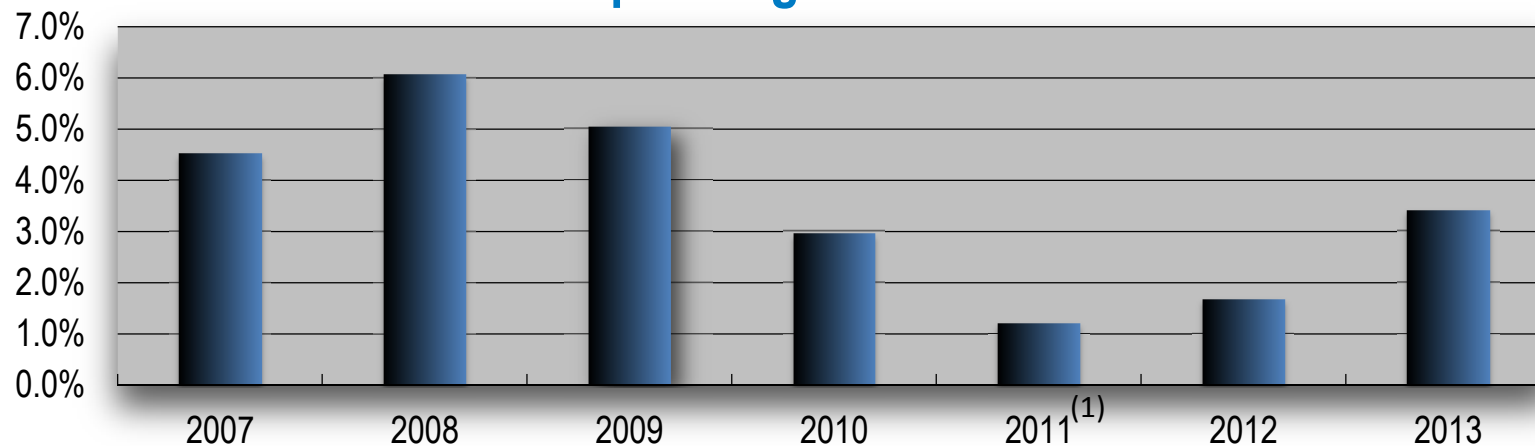


<sup>(1)</sup> Adjusted EPS is a non-GAAP financial measure. Adjusted EPS excludes goodwill impairments, changes in the fair value of contingent earn-out obligations and tax valuation allowances. See Appendix V for a GAAP reconciliation to Adjusted EPS.

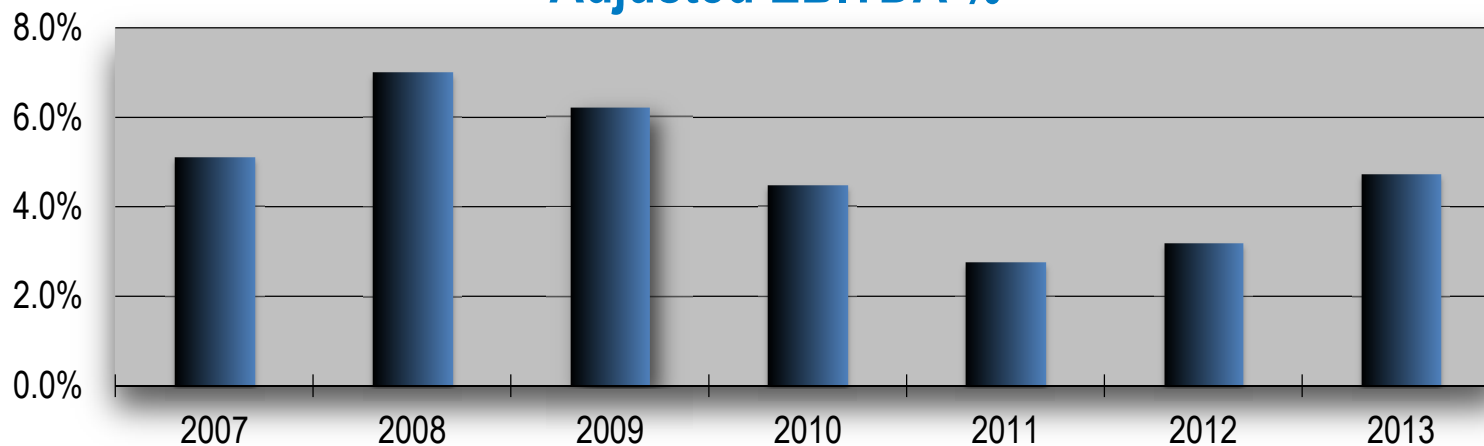
<sup>(2)</sup> Adjusted EBITDA is a non-GAAP financial measure. See Appendix III for a GAAP reconciliation to Adjusted EBITDA.

# Historical Financial Summary

## Operating Income %



## Adjusted EBITDA % <sup>(2)</sup>



<sup>(1)</sup> Operating income for 2011 excludes goodwill impairment of \$57.4M.

<sup>(2)</sup> Adjusted EBITDA is a non-GAAP financial measure. See Appendix III for a GAAP reconciliation to Adjusted EBITDA.

## QTD Financial Performance

<i>(\$ in millions, except per share information)</i>	Three Months Ended	
	6/30/14	6/30/13
Revenue	\$ 362.8	\$ 351.1
Net Income from Continuing Operations		
Attributable to Comfort Systems USA, Inc.	\$ 4.4	\$ 7.8
Diluted EPS from Continuing Operations		
Attributable to Comfort Systems USA, Inc.	\$ 0.12	\$ 0.21
Adjusted EBITDA <sup>(1)</sup>	\$ 16.3	\$ 18.8
Operating Cash Flow	\$ 22.4	\$ 6.7

<sup>(1)</sup>Adjusted EBITDA is a non-GAAP financial measure. See Appendix III for a GAAP reconciliation to Adjusted EBITDA.

## YTD Financial Performance

<i>(\$ in millions, except per share information)</i>	Six Months Ended	
	6/30/14	6/30/13
Revenue	\$ 684.2	\$ 676.9
Net Income from Continuing Operations		
Attributable to Comfort Systems USA, Inc.	\$ 4.8	\$ 10.3
Diluted EPS from Continuing Operations		
Attributable to Comfort Systems USA, Inc.	\$ 0.13	\$ 0.28
Adjusted EBITDA <sup>(1)</sup>	\$ 22.7	\$ 28.5
Operating Cash Flow	\$ 13.6	\$ (3.7)

<sup>(1)</sup>Adjusted EBITDA is a non-GAAP financial measure. See Appendix III for a GAAP reconciliation to Adjusted EBITDA.

## Key Financial Statistics

<i>(\$ in millions)</i>	As of	
	6/30/14	12/31/13
Cash	\$ 49.8	\$ 52.1
Working Capital	\$ 143.3	\$ 127.6
Goodwill and Intangible Assets	\$ 186.7	\$ 152.0
Total Debt	\$ 52.9	\$ 2.0
Equity	\$ 316.8	\$ 314.0

## Balance Sheet Strength

- \$49.8M cash at June 30, 2014
- Positive free cash flow for 15 consecutive years
- Debt capacity
  - \$52M debt at 6/30/2014
  - \$250M revolving credit facility
  - 2019 maturity





# Long Term Industry Growth

## Commercial, Industrial, Institutional HVAC – A \$40B+ Industry



Source: McGraw Hill Construction 2Q 2014 CMFS Data

- Building solutions
  - A “necessity”
  - HVAC accounts for 30%–50% of electricity usage.
- Mechanical equipment
  - Requires service
  - Repair
  - Replacement
- Increasing technical content
- Building automation

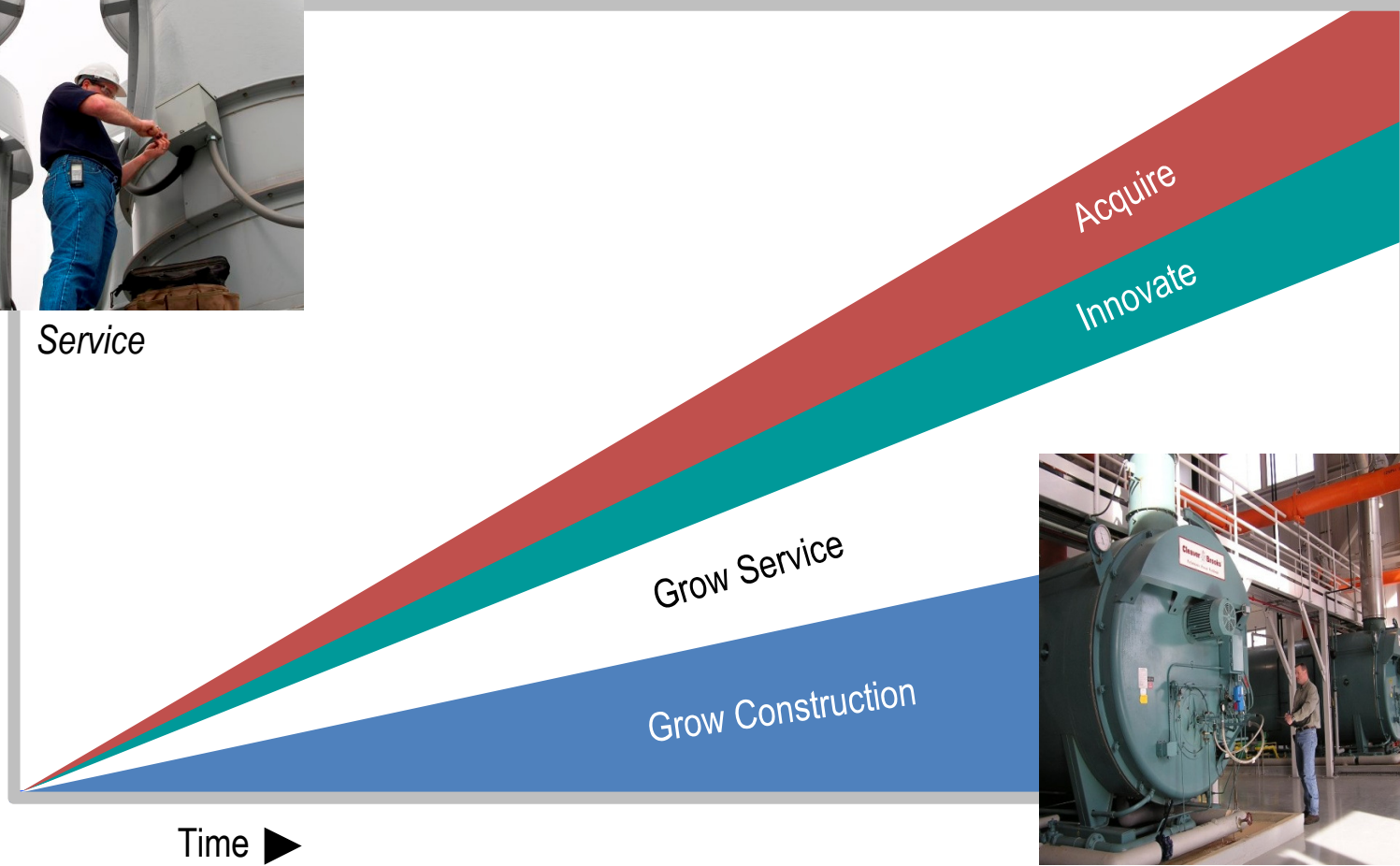
# Profile for Growth



Service

Earnings ▲

Time ►



Commercial HVAC



# Appendices



## Appendix I — Income Statement (QTD)

(\$ in thousands, except per share information)

	Three Months Ended June 30,			
	2014		2013	
Revenue	\$ 362,801	100.0%	\$ 351,053	100.0%
Cost of Services	300,942	82.9%	291,086	82.9%
Gross Profit	<u>61,859</u>	17.1%	<u>59,967</u>	17.1%
Selling, General and Administrative Expenses	50,573	13.9%	45,699	13.0%
Goodwill Impairment	727	0.2%	-	0.0%
Gain on Sale of Assets	<u>(89)</u>	0.0%	<u>(111)</u>	0.0%
Operating Income	<u>\$ 10,648</u>	2.9%	<u>\$ 14,379</u>	4.1%
Net Income from Continuing Operations Attributable to Comfort Systems	<u>\$ 4,401</u>	1.2%	<u>\$ 7,762</u>	2.2%
Diluted EPS from Continuing Operations	<u>\$ 0.12</u>		<u>\$ 0.21</u>	
Adjusted EBITDA <sup>(1)</sup>	<u>\$ 16,286</u>	4.5%	<u>\$ 18,799</u>	5.4%

<sup>(1)</sup>Adjusted EBITDA is a non-GAAP financial measure. See Appendix III for a GAAP Reconciliation to Adjusted EBITDA.

## Appendix II — Income Statement (YTD)

(\$ in thousands, except per share information)

	Six Months Ended June 30,			
	2014		2013	
Revenue	\$ 684,182	100.0%	\$ 676,943	100.0%
Cost of Services	570,174	83.3%	565,509	83.5%
Gross Profit	114,008	16.7%	111,434	16.5%
Selling, General and Administrative Expenses	100,958	14.8%	92,219	13.6%
Goodwill Impairment	727	0.1%	-	0.0%
Gain on Sale of Assets	(222)	0.0%	(250)	0.0%
Operating Income	\$ 12,545	1.8%	\$ 19,465	2.9%
Net Income from Continuing Operations Attributable to Comfort Systems	\$ 4,791	0.7%	\$ 10,348	1.5%
Diluted EPS from Continuing Operations	\$ 0.13		\$ 0.28	
Adjusted EBITDA <sup>(1)</sup>	\$ 22,704	3.3%	\$ 28,513	4.2%

<sup>(1)</sup>Adjusted EBITDA is a non-GAAP financial measure. See Appendix III for a GAAP Reconciliation to Adjusted EBITDA.

## Appendix III — GAAP Reconciliation to Adjusted EBITDA

(\$ in thousands)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2014	2013	2014	2013
Net Income Including Noncontrolling Interests	\$ 6,336	\$ 8,314	\$ 7,399	\$ 11,009
Discontinued Operations	-	-	15	54
Income Taxes	3,746	5,735	4,438	7,778
Other (Income) Expense, net	(24)	(37)	(92)	(101)
Changes in the Fair Value of Contingent				
Earn-out Obligations	130	27	-	54
Interest Expense, net	460	340	785	671
Gain on Sale of Assets	(89)	(111)	(222)	(250)
Goodwill Impairment	727	-	727	-
Depreciation and Amortization	5,000	4,531	9,654	9,298
Adjusted EBITDA	<u>\$ 16,286</u>	<u>\$ 18,799</u>	<u>\$ 22,704</u>	<u>\$ 28,513</u>

Note: The Company defines adjusted earnings before interest, taxes, depreciation and amortization ("Adjusted EBITDA") as net income (loss) including noncontrolling interests, excluding discontinued operations, income taxes, other (income) expense, net, changes in the fair value of contingent earn-out obligations, interest expense, net, gain on sale of assets, goodwill impairment, and depreciation and amortization. Other companies may define Adjusted EBITDA differently. Adjusted EBITDA is presented because it is a financial measure that is frequently requested by third parties. However, Adjusted EBITDA is not considered under generally accepted accounting principles as a primary measure of an entity's financial results, and accordingly, Adjusted EBITDA should not be considered an alternative to operating income (loss), net income (loss), or cash flows as determined under generally accepted accounting principles and as reported by the Company.

## Appendix IV — GAAP Reconciliation to Adjusted EBITDA (Historical)

(\$ in thousands)	Year Ended December 31,						
	2007	2008	2009	2010	2011	2012	2013
Net Income (Loss) Including Noncontrolling Interests	\$ 32,466	\$ 49,690	\$ 34,182	\$ 14,740	(\$36,492)	\$11,849	\$28,556
Discontinued Operations	(266)	107	(1,282)	5,824	4,018	(355)	76
Income Taxes	19,894	30,855	20,307	11,193	(5,463)	10,045	18,148
Other (Income) Expense, net	(5)	(68)	(17)	(247)	(934)	(145)	(204)
Changes in the Fair Value of Contingent Earn-out Obligations	-	-	-	(1,574)	(5,528)	(662)	(1,646)
Interest (Income) Expense, net	(2,670)	(1,154)	622	1,506	1,758	1,571	1,328
Loss (Gain) on Sale of Assets	31	(290)	(106)	(527)	(236)	(491)	(589)
Goodwill Impairment	-	-	-	-	57,354	-	-
Depreciation and Amortization	6,787	12,325	12,635	16,718	18,982	20,569	18,554
Adjusted EBITDA	<u>\$ 56,237</u>	<u>\$ 91,465</u>	<u>\$ 66,341</u>	<u>\$ 47,633</u>	<u>\$ 33,459</u>	<u>\$ 42,381</u>	<u>\$ 64,223</u>

Note: The Company defines adjusted earnings before interest, taxes, depreciation and amortization (“Adjusted EBITDA”) as net income (loss) including noncontrolling interests, excluding discontinued operations, income taxes, other (income) expense, net, changes in the fair value of contingent earn-out obligations, interest (income) expense, net, loss (gain) on sale of assets, goodwill impairment and depreciation and amortization. Other companies may define Adjusted EBITDA differently. Adjusted EBITDA is presented because it is a financial measure that is frequently requested by third parties. However, Adjusted EBITDA is not considered under generally accepted accounting principles as a primary measure of an entity’s financial results, and accordingly, Adjusted EBITDA should not be considered an alternative to operating income (loss), net income (loss), or cash flows as determined under generally accepted accounting principles and as reported by the Company.

## Appendix V — Supplemental Non-GAAP Information (Historical)

(\$ in thousands)

	2008	2009	2010	2011	2012	2013
Net income (loss) from continuing operations attributable to Comfort Systems USA, Inc.	\$ 49,797	\$ 32,900	\$ 20,564	(\$32,812)	\$13,108	\$27,345
Goodwill impairment (after tax)	-	-	-	44,805	-	-
Changes in the fair value of contingent earn-out obligations (after tax)	-	-	(934)	(5,276)	(597)	(1,486)
Tax valuation allowances (after tax)	-	-	-	2,056	-	-
Out of period adjustment (after tax)	-	-	-	-	-	(1,268)
Net income from continuing operations attributable to Comfort Systems USA, Inc. excluding goodwill impairment, changes in the fair value of contingent earn-out obligations, tax valuation allowances and out of period adjustment	<u>\$ 49,797</u>	<u>\$ 32,900</u>	<u>\$ 19,630</u>	<u>\$ 8,773</u>	<u>\$ 12,511</u>	<u>\$24,591</u>

Note 1: Operating results from continuing operations attributable to Comfort Systems USA, Inc., excluding goodwill impairment, changes in the fair value of contingent earn-out obligations, tax valuation allowances and out of period adjustment are presented because the Company believes it reflects the results of the core ongoing operations of the Company, and because we believe it is responsive to frequent questions we receive from third parties. However, this measure is not considered a primary measure of an entity's financial results under generally accepted accounting principles, and accordingly, this amount should not be considered an alternative to operating results as determined under generally accepted accounting principles and as reported by the Company.

Note 2: Net income (loss) from continuing operations attributable to Comfort Systems USA, Inc. is income (loss) from continuing operations less net income attributable to noncontrolling interests.

Note 3: The tax rate on these items was computed using the pro forma effective tax rate of the Company exclusive of these charges.

Note 4: Correction of prior period accounting errors in 2013 resulted in net after-tax income of approximately \$1.3 million, or \$0.03 per diluted share.



## Appendix VI — GAAP Reconciliation to Adjusted EPS (Historical)

	Year Ended December 31,					
	2008	2009	2010	2011	2012	2013
Diluted income (loss) per share from continuing operations attributable to Comfort Systems USA, Inc.	\$ 1.24	\$ 0.86	\$ 0.54	\$ (0.88)	\$ 0.35	\$ 0.73
Goodwill impairment	-	-	-	1.20	-	-
Changes in the fair value of contingent earn-out obligations	-	-	(0.02)	(0.14)	(0.02)	(0.04)
Tax valuation allowances	-	-	-	0.05	-	-
Out of period adjustment	-	-	-	-	-	(0.03)
Diluted income per share from continuing operations attributable to Comfort Systems USA, Inc. excluding goodwill impairment, changes in the fair value of contingent earn-out obligations, tax valuation allowances and out of period adjustment	\$ 1.24	\$ 0.86	\$ 0.52	\$ 0.23	\$ 0.33	\$ 0.66

Note 1: Operating results from continuing operations attributable to Comfort Systems USA, Inc., excluding goodwill impairment, changes in the fair value of contingent earn-out obligations, tax valuation allowances and out of period adjustment are presented because the Company believes it reflects the results of the core ongoing operations of the Company, and because we believe it is responsive to frequent questions we receive from third parties. However, this measure is not considered a primary measure of an entity's financial results under generally accepted accounting principles, and accordingly, this amount should not be considered an alternative to operating results as determined under generally accepted accounting principles and as reported by the Company.

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Note 4: Correction of prior period accounting errors in 2013 resulted in net after-tax income of approximately \$1.3 million, or \$0.03 per diluted share.

## Contact

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